

FY 2025 Results and Strategic Plan 2026-28

March 3rd, 2026, Santiago



Agenda



Gianluca Palumbo
CEO



Simone Conticelli
CFO

- ◆ **Chilean electrical market context**
- ◆ **Enel Chile 2025 results**
- ◆ **Our value proposition and strategic rationale**
- ◆ **Our vision in numbers**
- ◆ **Financial targets**
- ◆ **Closing remarks**

Empowering today, shaping tomorrow

Building a more resilient and balanced energy platform

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Chilean electrical market context

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Chile's energy landscape transforming through electrification and strong structural fundamentals



Electricity demand potential

- Growth led by mining (copper/lithium)
- Strong pipeline of large Data Centers
- Industrial decarbonization raising demand for clean, firm power

Rising system complexity

- Transmission congestion affecting flows and prices
- Need for storage and flexible grid operation
- Timing gap between system needs and regulation

Structural advantages

- Exceptional solar and wind resources
- Mature, diversified renewable matrix
- Geographic scale positioning Chile as a hub for energy-intensive industries

Policies enabling the transition

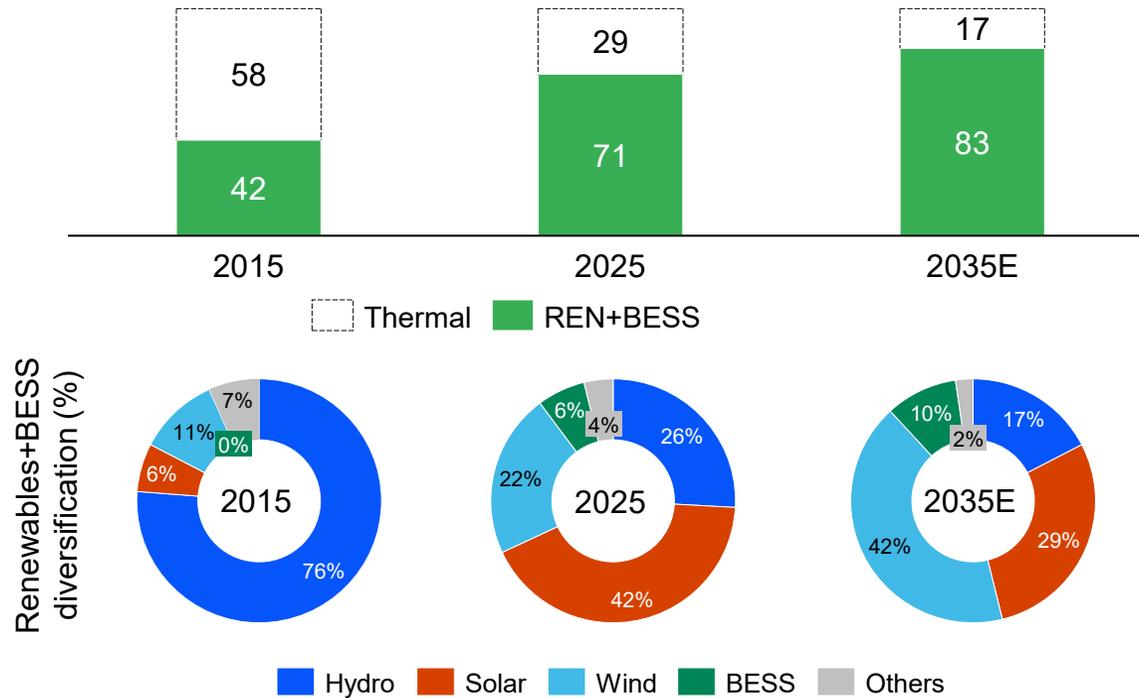
- Zero-emission vehicles by 2035, coal phase-out by 2040
- Mandatory EMS¹ for large consumers
- Binding carbon neutrality by 2050
- Accelerated renewable penetration, targeting 80% by 2030

Chile's strategic sectors and growing electrification needs are driving long-term electricity demand, supported by competitive renewable resources and a clear policy direction

Chile's strong and diversified capacity mix supports system reliability and enables future electrification



Chile's Installed capacity mix (%)¹



Country' main KPIs²

	2015	2025	2035E	CAGR 2015-2035
Electricity consumption ³ (TWh)	72	85	125	+3% ↑
Total installed capacity ^{3,4} (GW)	21	39	55	+5% ↑
Distributed generation ⁵ (GW)	0.0	0.4	4.0	+51% ↑
EVs ⁶ (000')	0.0	20	~2,000	+73% ↑

1. Source: Adapted information from the Chilean National Energy Commission (CNE), National Electricity Coordinator (CEN) and Long-term Energy Planning (PELP); 2. Cumulated figures; 3. Source: CEN + PELP; 4. Does not includes BESS capacity 5. Source: Superintendence of Electricity and Fuels (SEC) + PELP; 6. Source: study from National Automotive Association of Chile (ANAC) + International Energy Agency (IEA) – Chile 2050 Energy Transition Roadmap.

A clear and stable regulatory framework is essential to enable large-scale electrification ...



Enabling the modernization and strengthening of the Chilean Power System

Strengthened system operation standards to ensure security and reliability



Strong cooperation between authorities and electric companies to ensure coordinated system development



Review of the distribution regulatory model



Self-consumption regulation to enable large-scale data-center deployment



... and Chile's global competitiveness

| Enel Chile 2025 results

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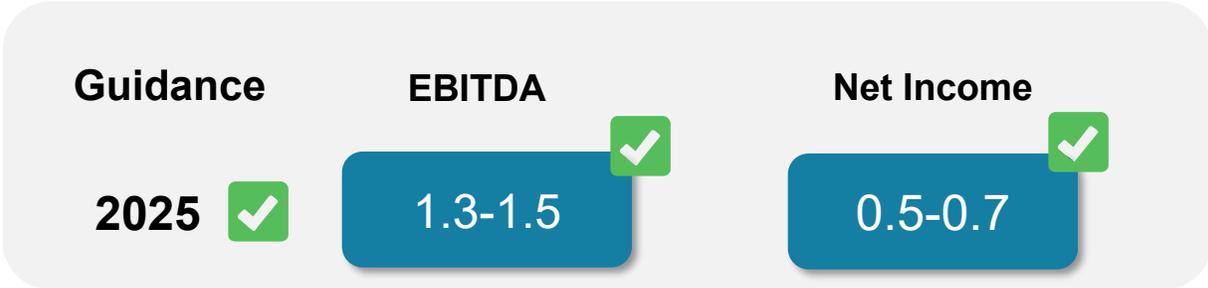
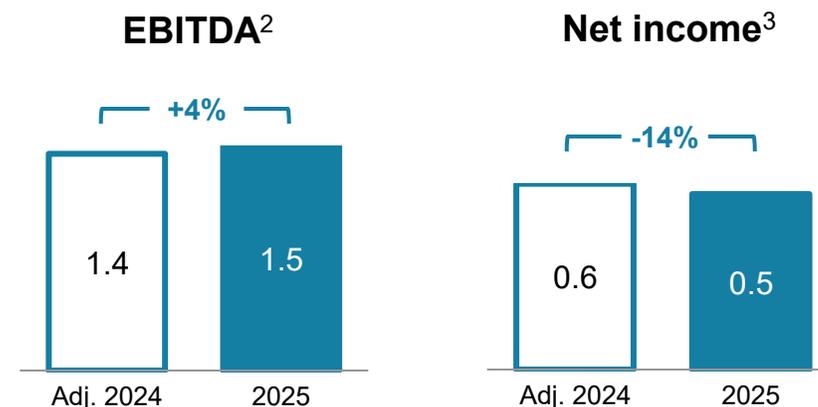
FY 2025 results demonstrate our **resilience** and **operational flexibility**, even during a challenging period



Delivering on our commitments

- ✓ **2025 guidance achieved** despite a challenging year
- ✓ **Capex executed** to bring **flexibility** and **resilience**
- ✓ **Diversification** lowered exposure to **climate** and **market dynamics**
- ✓ Comfortable **liquidity position** to support **debt commitments** and **market volatility**
- ✓ **Shareholders value**: dividend policy for 2025 **confirmed**

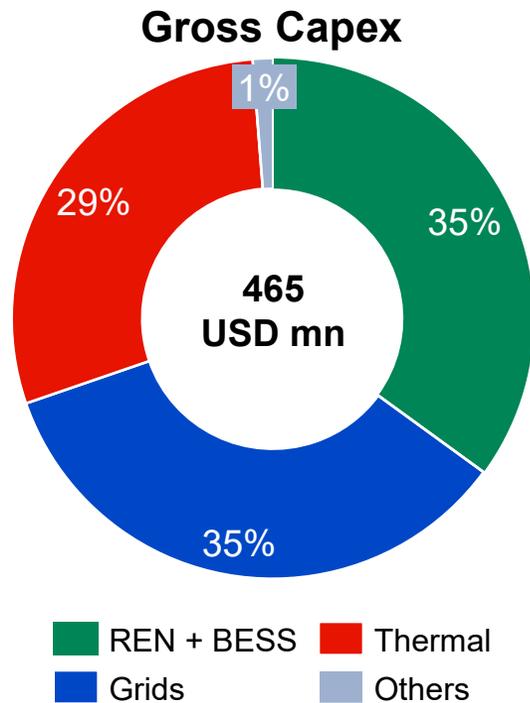
Economic & financial performance¹ (USD bn)



1. For comparative purposes, the figures for FY 2024 in the financial statements are converted using the average exchange rate for the period (943.74 CLP/USD); 2. 2024 EBITDA excludes the negative effect of the functional currency: 657 USD mn; 3. 2024 Net Income excludes the negative effect of the functional currency: 468 USD mn.

Our capital allocation deployed the period is in line with our strategic priorities

2025 Total CAPEX by business



REN + BESS capex deployed to continue boosting our portfolio diversification 

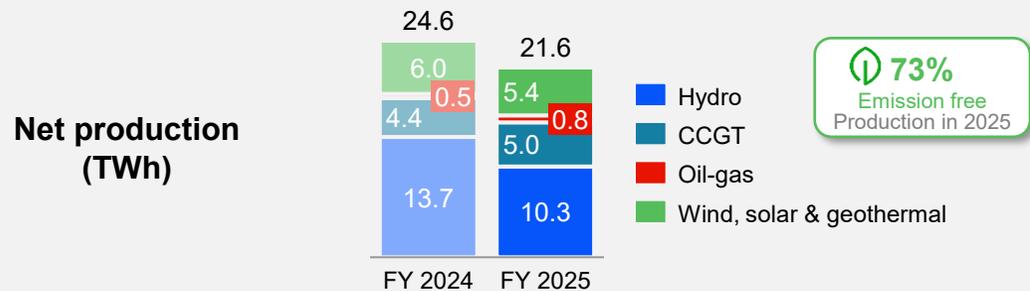
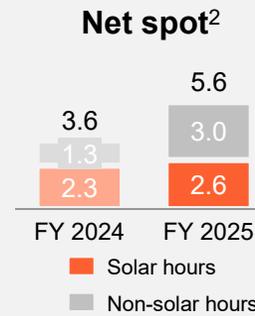
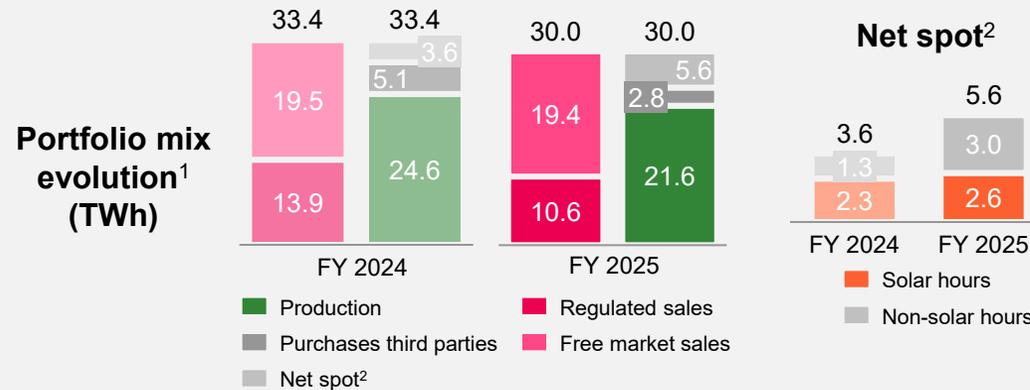
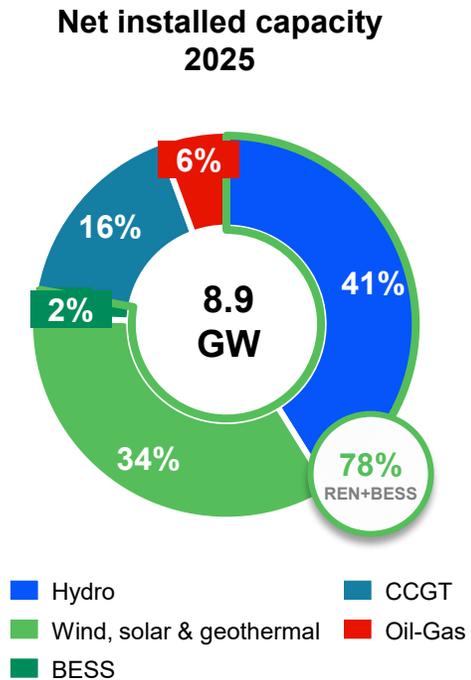
Capex executed for Grid flexibility and resilience, resulting in a successful Winter Plan 

Investments to ensure availability of gas power plants generation 

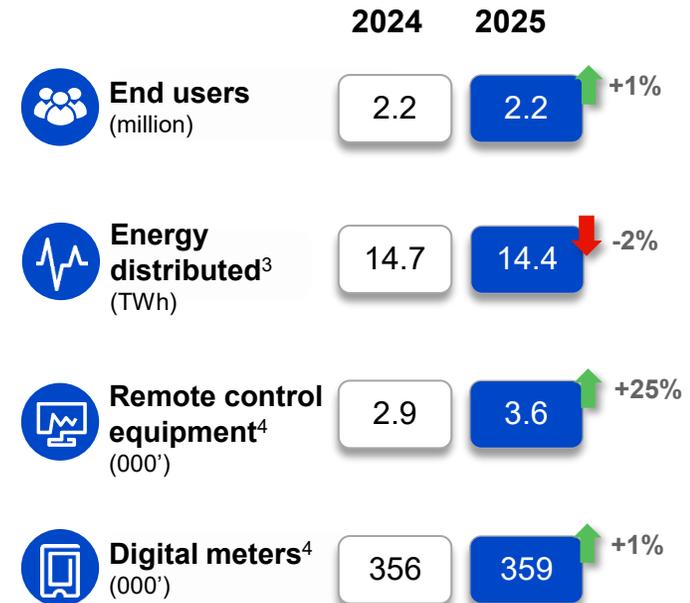
1. It includes electrification and services.

Solid and diversified portfolio supports the achievement of 2025 targets, despite challenging scenario

Integrated business main KPIs



Grids main KPIs

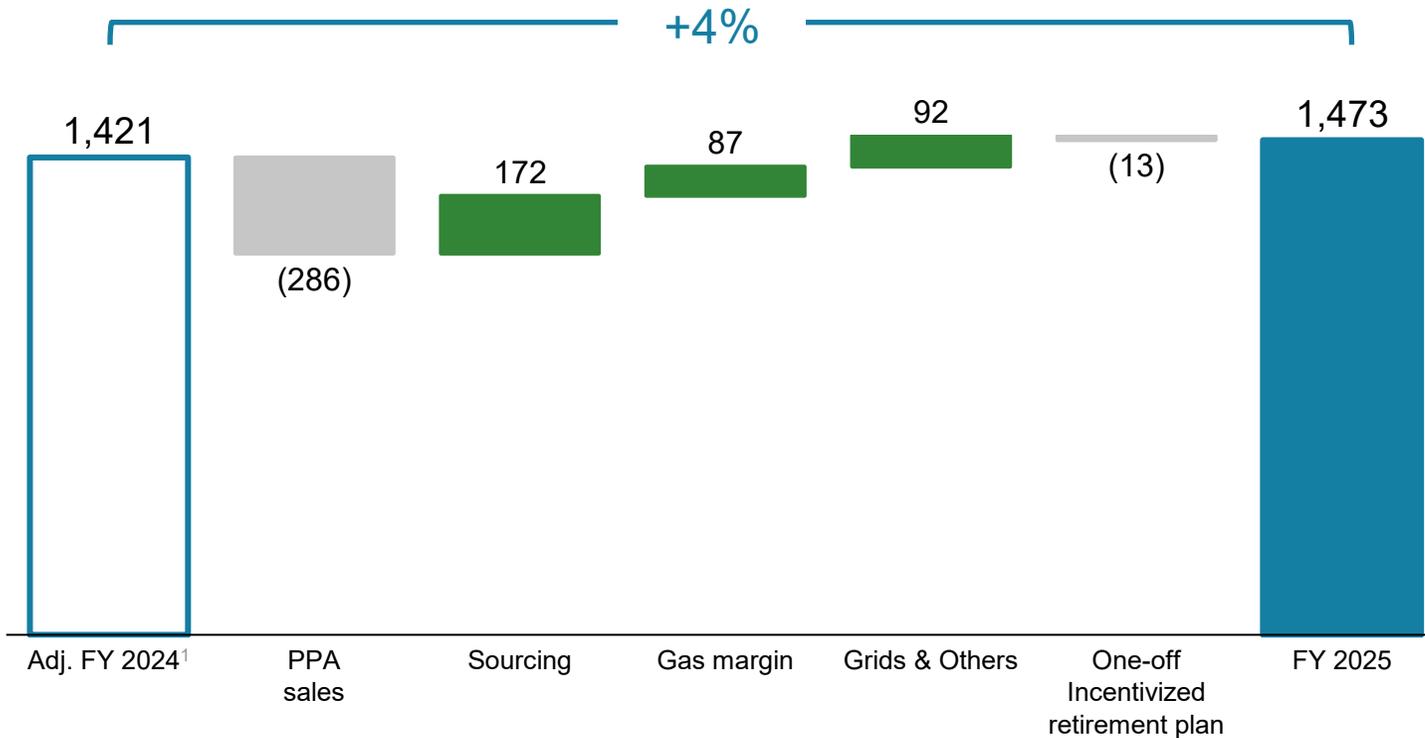


1. Energy sales do not include the spot sales; 2. Net spot also includes BESS; 3. Data only for Enel Distribución concession area; 4. Cumulative figures.

FY 2025 EBITDA highlighted our operational strength and ability to deliver value even under adverse conditions



EBITDA evolution (USD mn)



Efficient operating cost management, partially offsetting the termination of certain regulated PPAs

Improved gas trading performance, driven by higher sales activities in both domestic and international markets

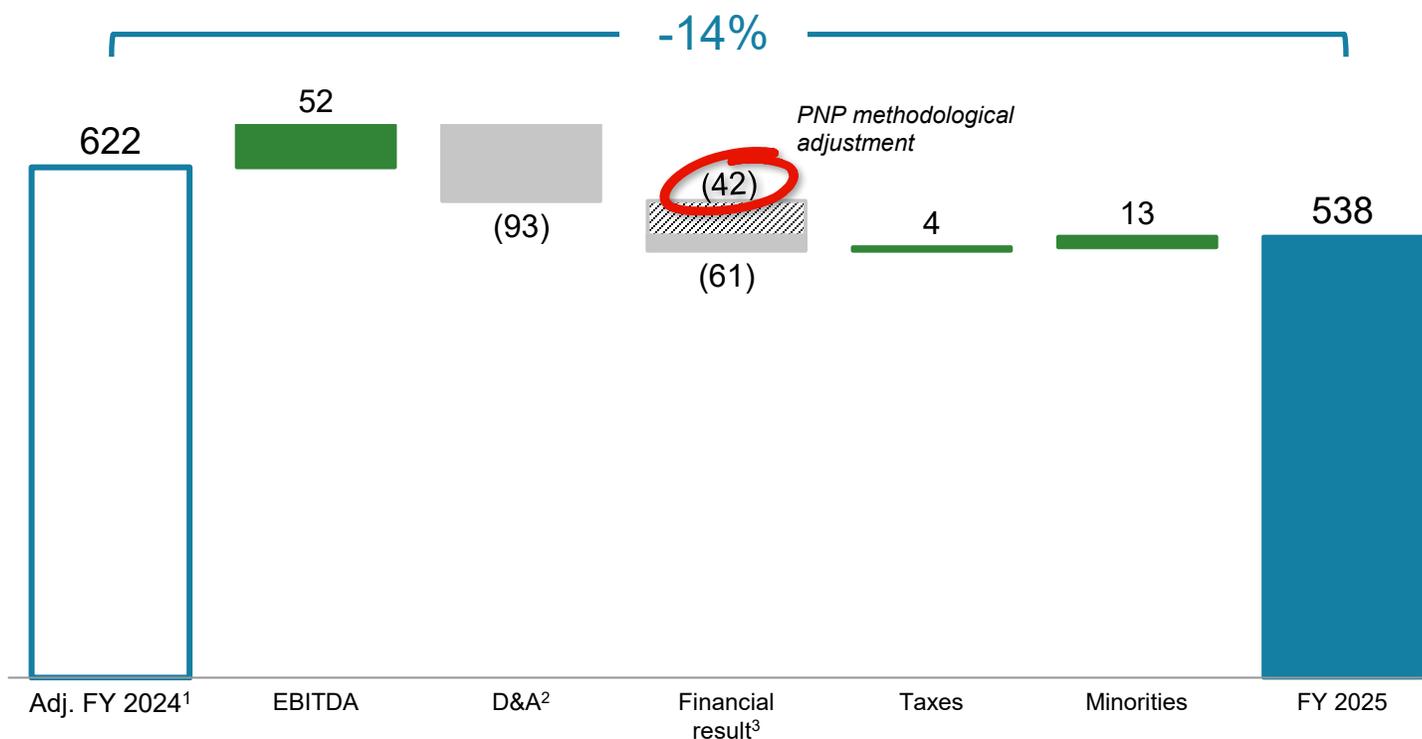
Grids & Others, mainly reflecting the impact of the 2024 extreme climate event and settlement adjustments from prior years

1. 2024 Excludes the negative noncash effect of the functional currency one-off: 657 USD mn.

Net income evolution reflecting higher EBITDA and non-cash impacts



Net income evolution (USD mn)



Higher **EBITDA** resulting from stronger gas trading margins and more efficient operating cost management

Rise in **D&A²** mainly attributable to new REN assets and solar project impairment

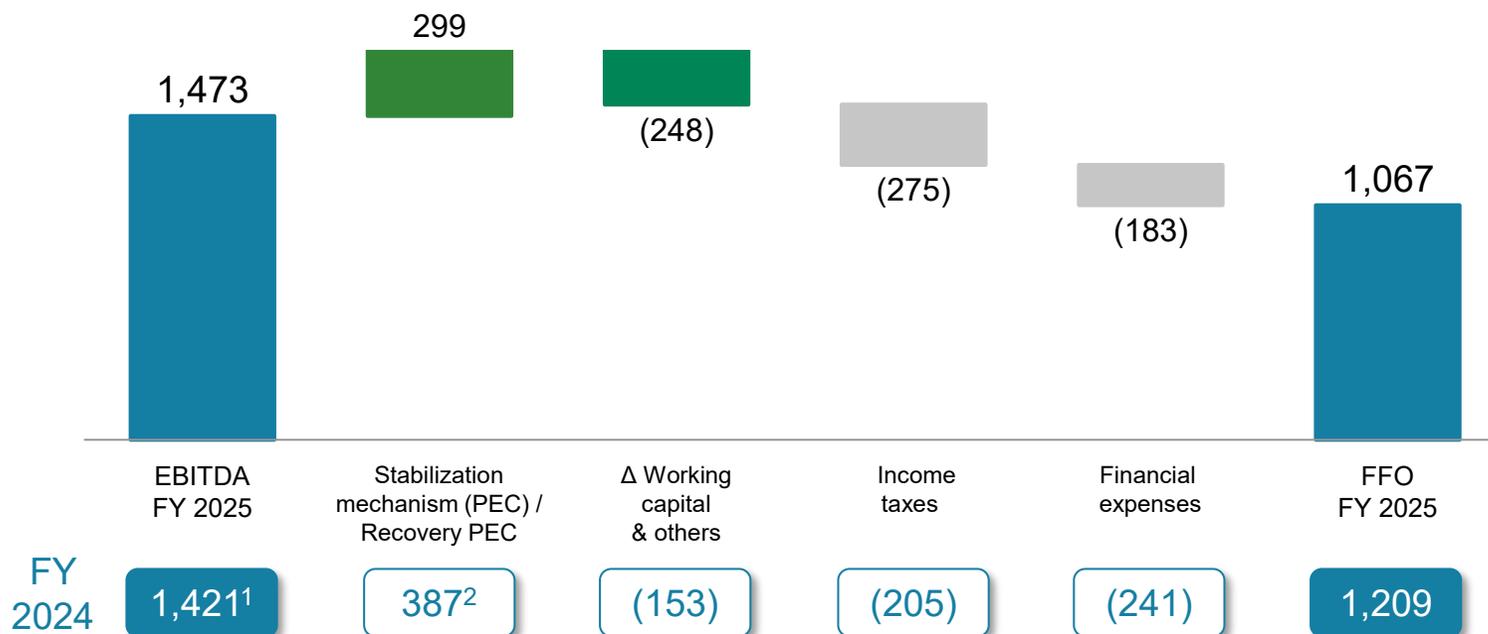
Higher **Financial Expenses** primarily related to provision for methodological adjustment on PNP technical report

1. 2024 excludes the negative noncash effect of the functional currency one-off: 468 USD mn; 2. Includes depreciation and amortization, bad debt, and impairment; 3. Includes results from equity investments.

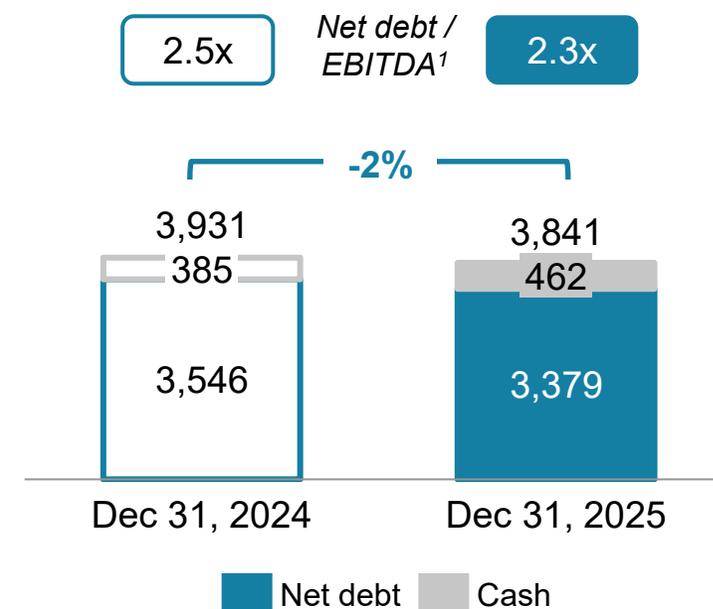
Strong operating cash flow supported investments and balance sheet strength



FFO evolution (USD mn)



Gross debt (USD mn)⁴



PEC recovery includes **261 USD mn³** received through factoring in **April-25**

87% of gross debt has a fixed rate

1. 2024 EBITDA excludes the negative noncash effect of the functional currency one-off: 657 USD mn; 2. Cumulative effect of the Stabilization Mechanism (PEC) on accounts receivable, net of PEC factoring executed during the period; 3. Includes interests; 4. Comparisons between periods in the Financial Statements are made using the exchange rate at the end of the period: December 2024 (996.46 CLP/USD); December 2025 (907.13 CLP/USD).

Key strategic priorities



Execution in 2025 confirms the strength of our strategic direction and management actions

| 2026-2028

Our value proposition and strategic rationale

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Our investments and management actions continue to drive value creation



Business and capital management decisions in integrated business



Optimizing our commercial strategy with integrated, value-driven offerings



Active portfolio management supported by a diversified nationwide sourcing platform



Strategic selection of value-oriented generation growth investments



We have built a strong commercial platform to unlock value-accretive market opportunities...



Solid presence in both regulated and free markets



100% renewable energy supply, with international **certification** options for **free-market customers**



Efficient and sustainable energy solutions tailored to customer needs



Nationwide asset base with a **diversified energy mix** supporting a strong **commercial portfolio** across **free and regulated market**



Expert and personalized service delivered through our **Energy Partners** model



Integrated offering

A value-driven commercial model aligned with market dynamics

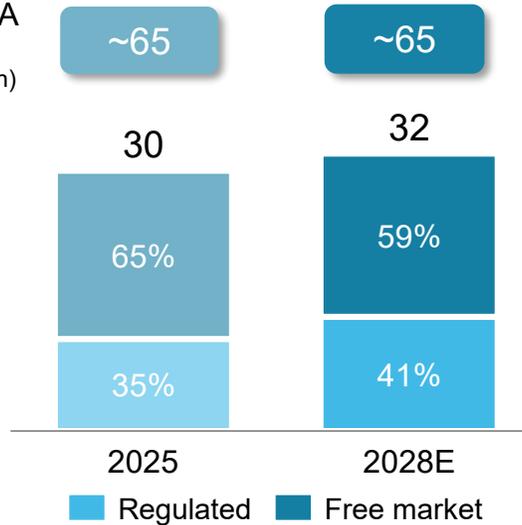


... delivering predictable margins and enhanced client value through our integrated commercial offering



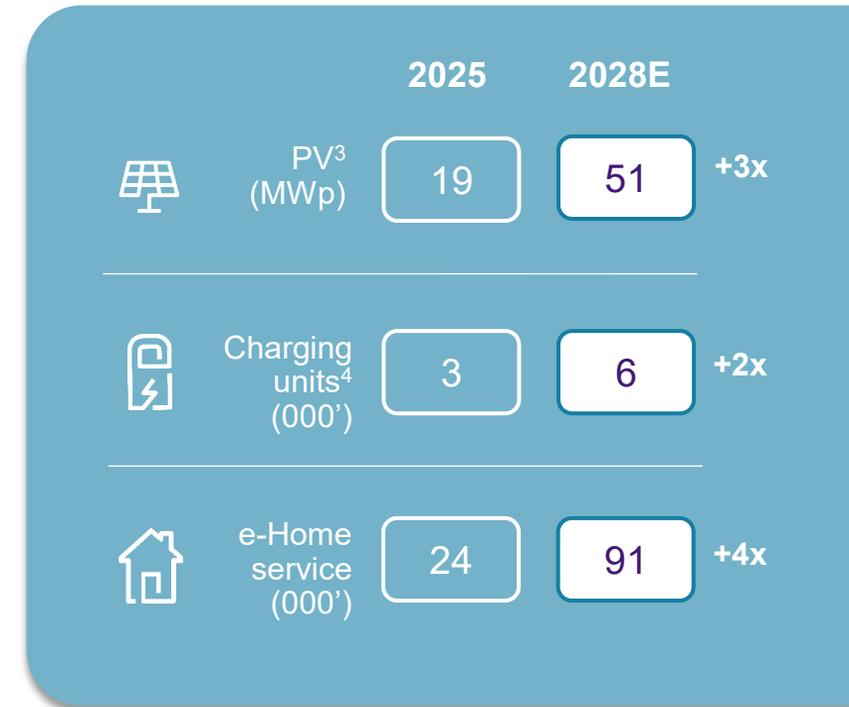
Sales Gx (TWh)

Avg. PPA Price¹ (USD/MWh)



13 years average duration, supporting **margin visibility**

Electrification main products²



1. Refers only to energy price; 2. Cumulative figures; 3. Photovoltaic panels; 4. Public, private and served e-buses charging units.



All, supported by a disciplined and **strategic investments** that strengthens **profitability** and **operational reliability**...

Main initiatives in integrated margin capex



BESS deployment to strengthen operation **flexibility** and **commercial offerings**

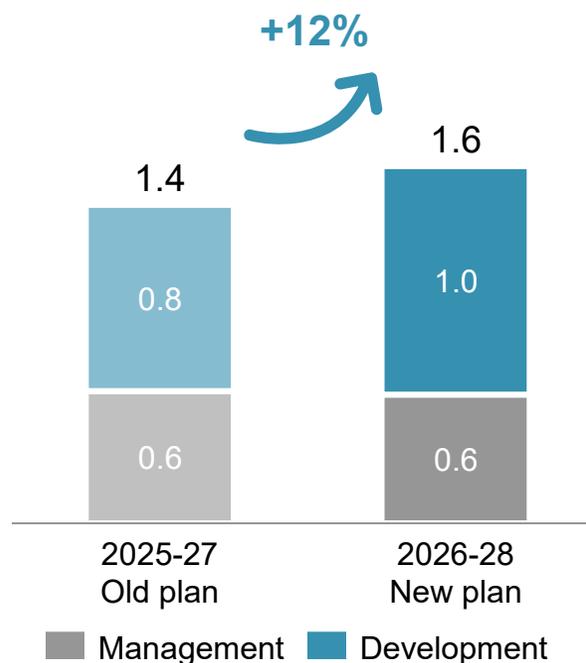


Enhancement and repowering of **hydroelectric plants** to **maximize generation**

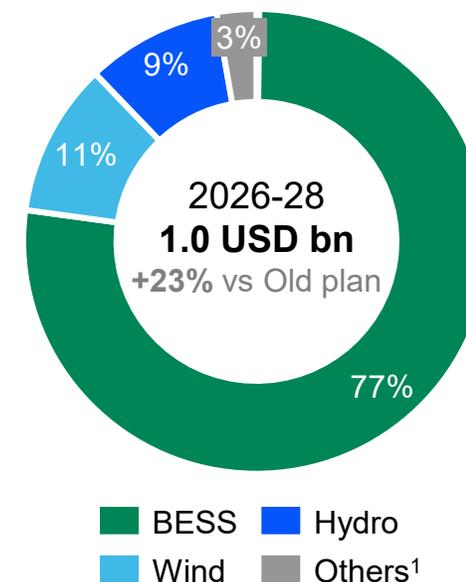


Improving **technical performance** to achieve more flexible and efficient **thermal generation**

Total integrated margin capex (USD bn)



Development capex by technology



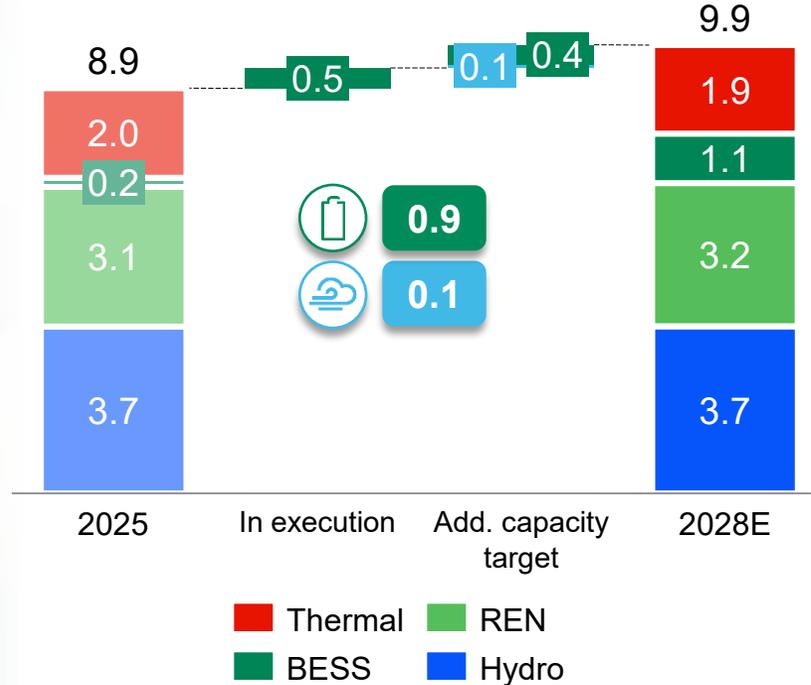
1. Others include electrification, thermal and trading capex.



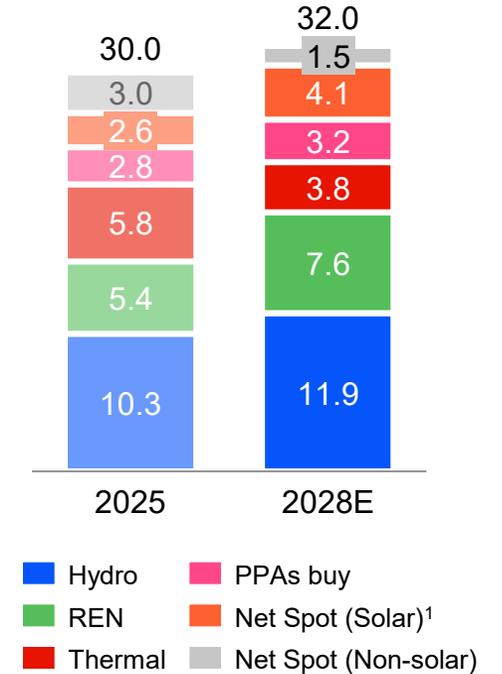
... enabled by new capacity and our nationwide sourcing platform, ensuring a robust and competitive energy mix



Additional net installed capacity (GW)



Energy sourcing (TWh)



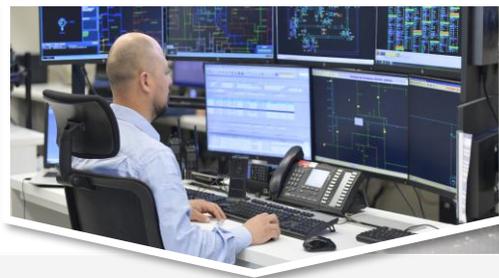
1. Net spot (solar) also includes BESS.



Our investments and management actions continue to drive value creation



Business and capital management decisions in distribution



Pursuing the **optimization** of distribution value



Selecting **resilience-driven** investments



Driving a **customer-led** service model



Active business and capital management to navigate market dynamics and regulatory evolution



Distribution tariff review process

VAD 2024-2028
(estimated timeline)

✓ Consultant final report (Sep-2025)

✓ Preliminary Regulator technical report (Oct-2025)

✓ Regulator technical report V2 (Jan-2026)

• *Enel Dx comments*

• Final Regulator technical report (Q2 2026)

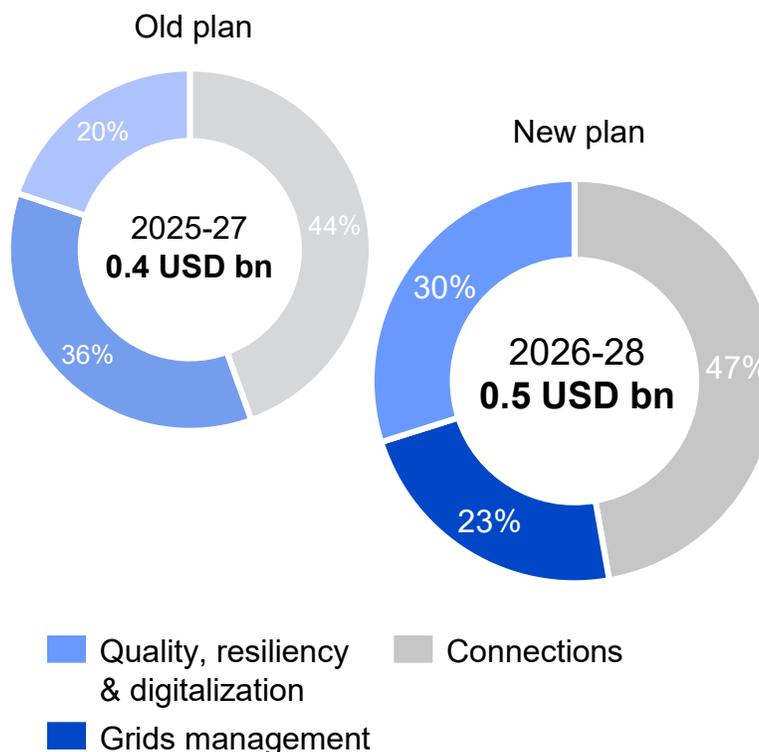
• *Expert panel*

• Final report (H2 2026)

6% Returns
(real terms post tax)

VNR = 2.1¹ bn USD
(Dec 2022)

Gross CAPEX



Main KPIs

	2025	2028E	
End users (mn)	2.2	2.3	+5%
Energy distributed ² (TWh)	14.4	15.3	+6%
Digital meters ³ (000 ¹)	359	536	+49%
Remote control equipment ³ (000 ¹)	3.6	5.9	+62%

1. 2022 Year-end exchange rate 851.95 CLP/USD; 2. Data only for Enel Distribución Chile concession area; 3. Cumulative figures.

| 2026-2028 Our vision in numbers

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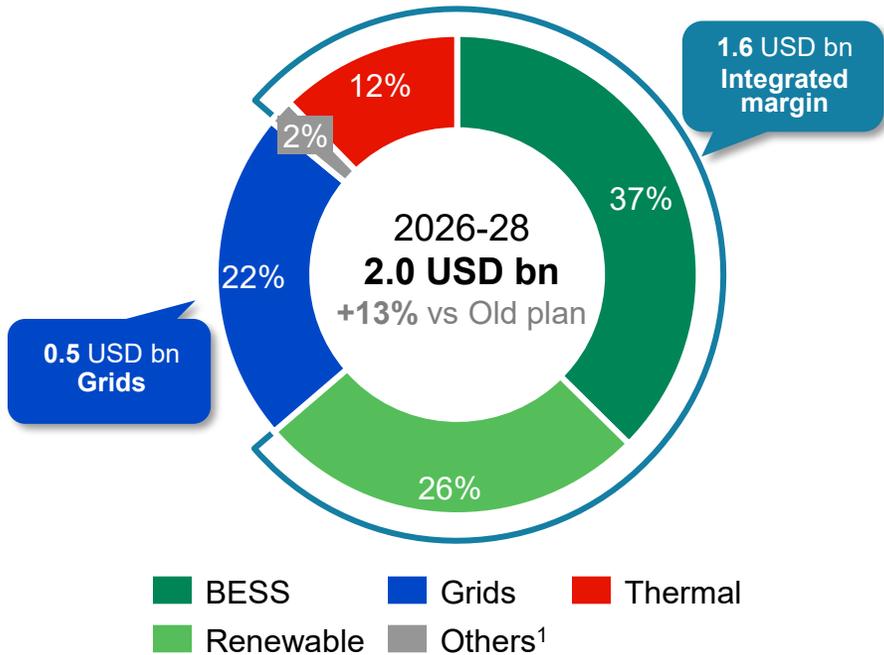




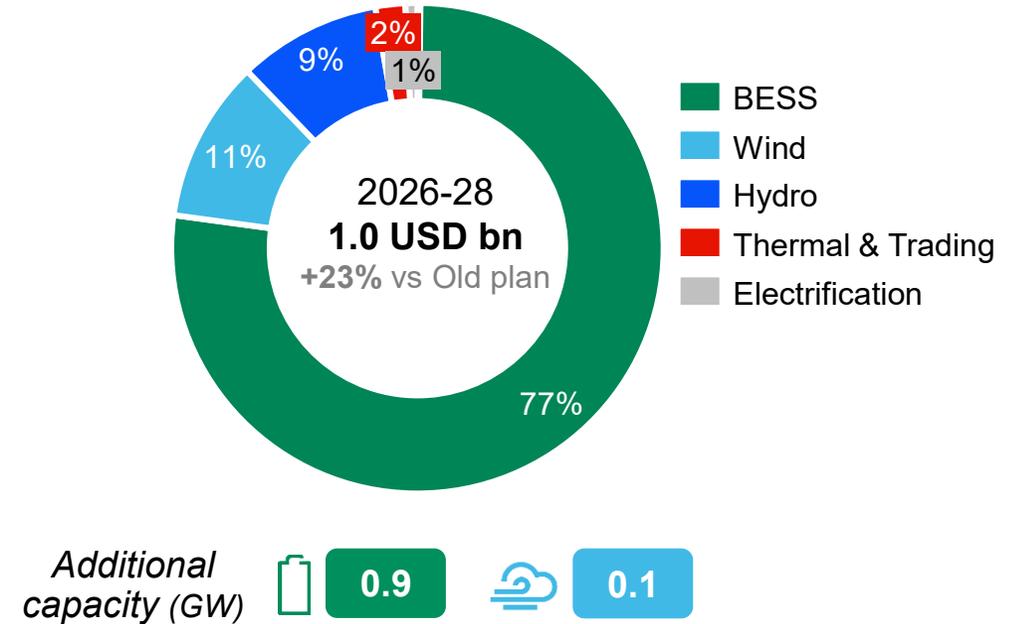
All in all, our optimized capital allocation is focused on strengthening portfolio resilience and performance



Cumulated gross capex



Cumulated integrated business development capex by technology

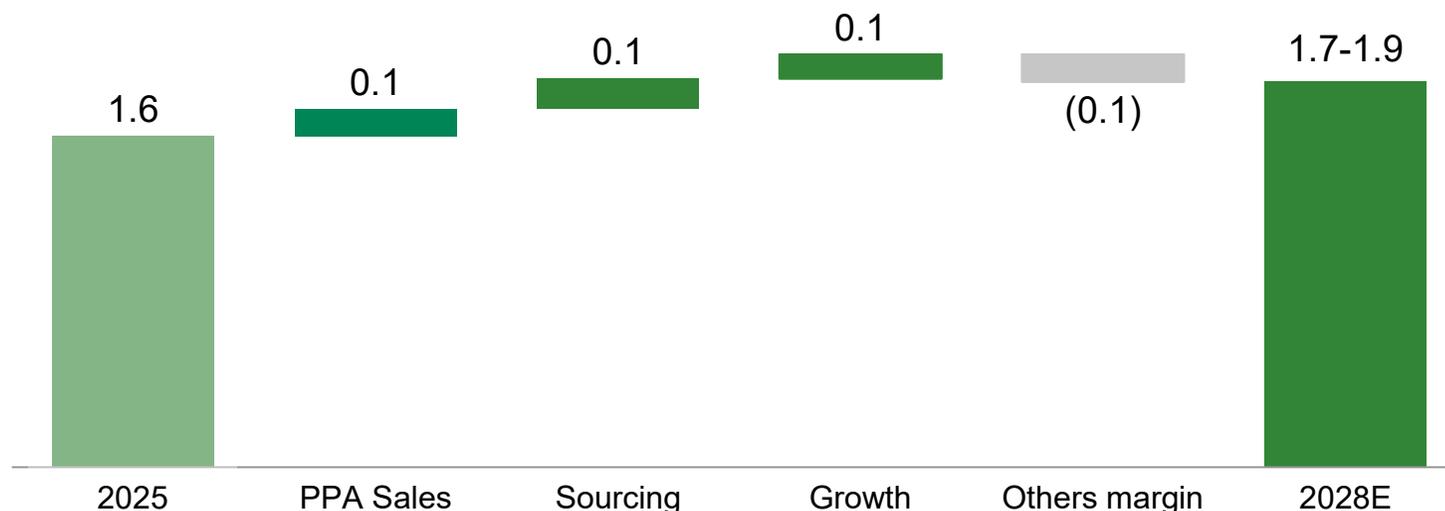


1. Others include electrification, trading and services capex.



Strengthening our integrated margin as the core of our strategy

Integrated margin evolution (USD bn)



Main Gx KPIs

	2025	2028E
Sales Gx (TWh)	30	32
Avg. PPA price ¹ (USD/MWh)	65	65
Avg. Commercial sourcing cost (USD/MWh)	62	52
EBITDA Gx / Sales Gx (USD/MWh)	43	47

Our **portfolio mix strength** allows us to **maintain** our **margins** despite regulated PPAs terminations in 2026-28

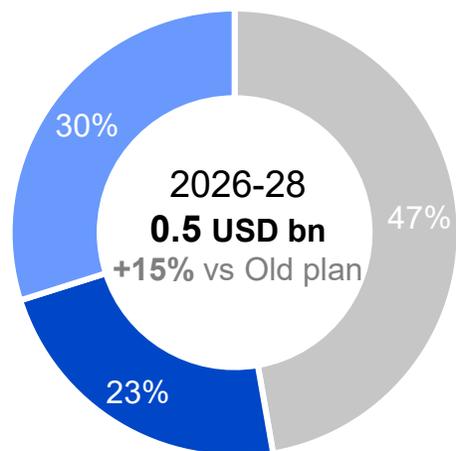
1. Average PPAs price includes only energy on regulated and free market sales.



Substantially all of Grids' FFO is allocated to Capex to support the 2026–28 investment plan

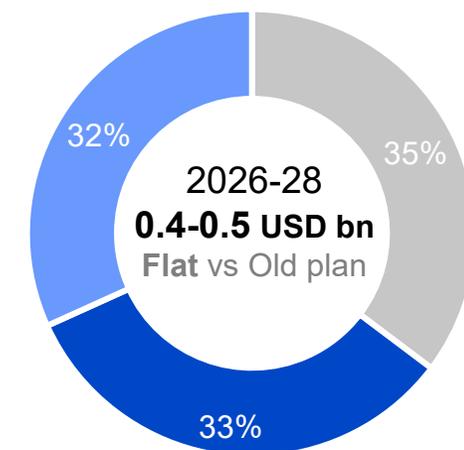


Grids cumulated total capex



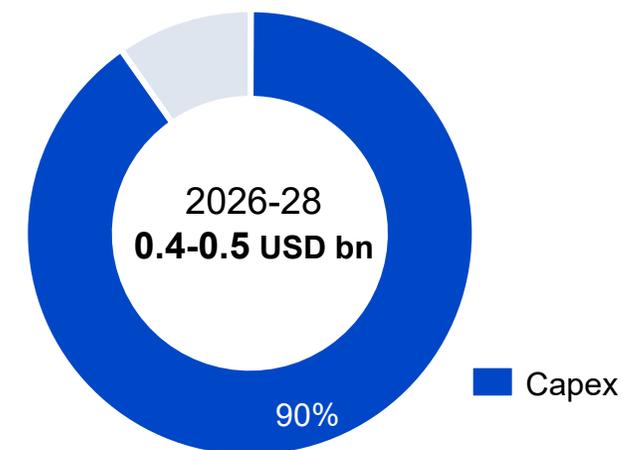
- Quality, resiliency & digitalization
- Connections & digitalization
- Grids management

Grids cumulated EBITDA



- 2026E
- 2027E
- 2028E

Grids FFO



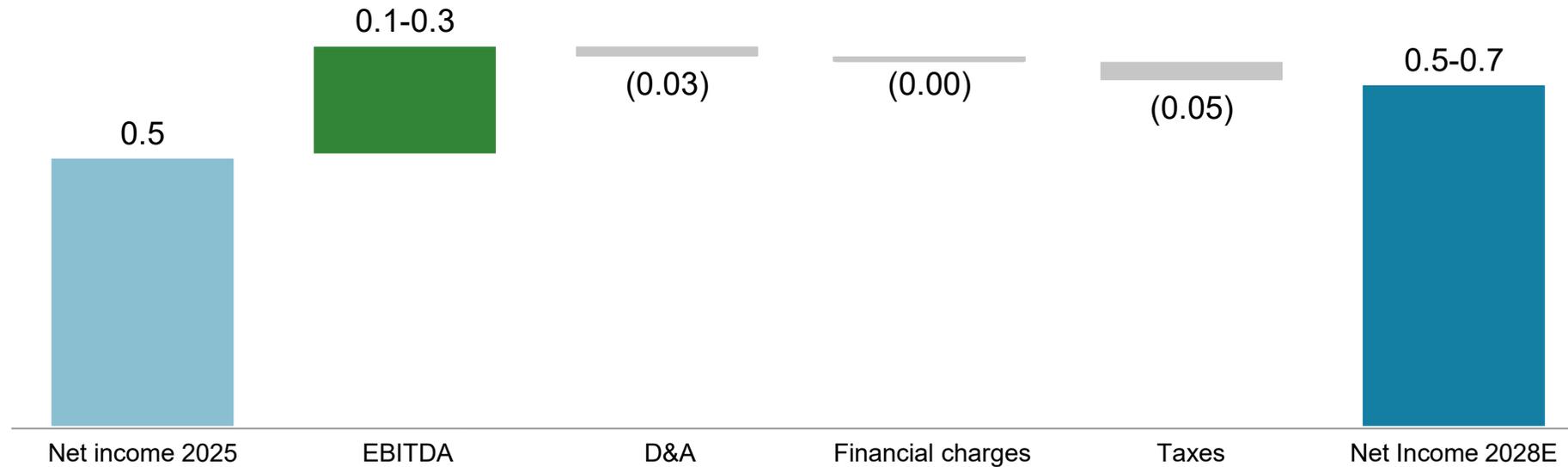
■ Capex



Consolidated Net income growth, driven by improved operational performance



Net income evolution (USD bn)

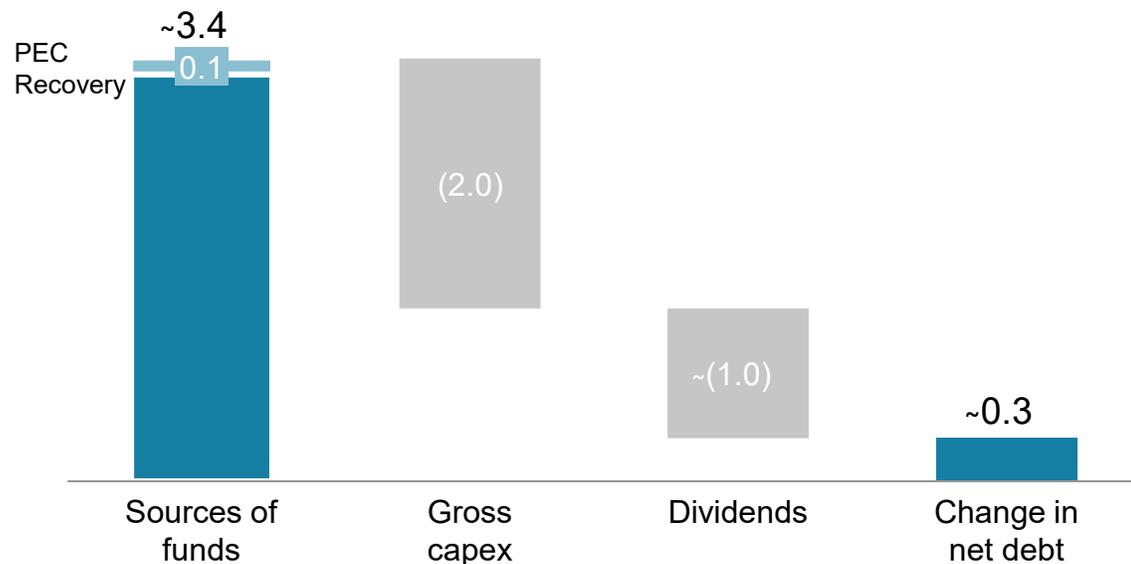




Portfolio management and capital allocation strategy boosting our financial position

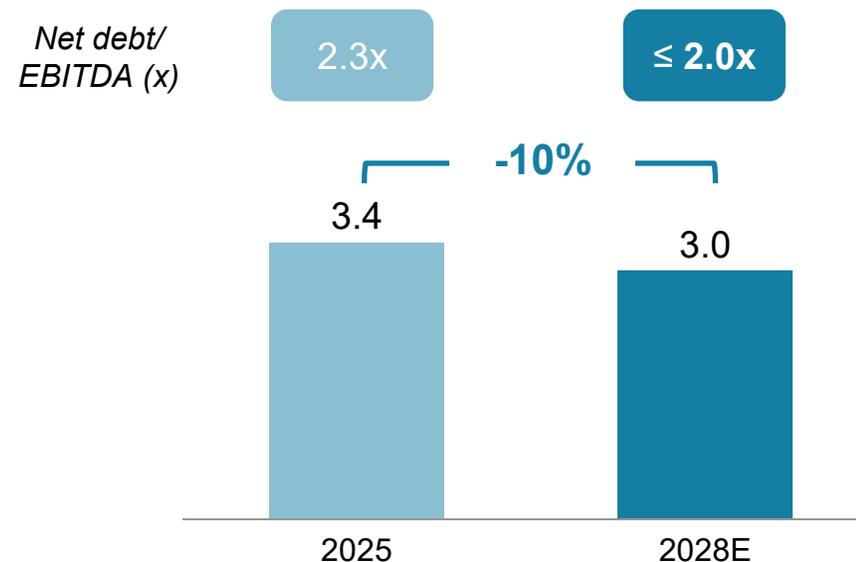


2026-28 Source of funds
(USD bn)



Robust and **resilient** sources of funds, supporting **growth** and **shareholder value**

Net debt evolution
(USD bn)



Cash generation and **solid operational performance** supporting the deleveraging



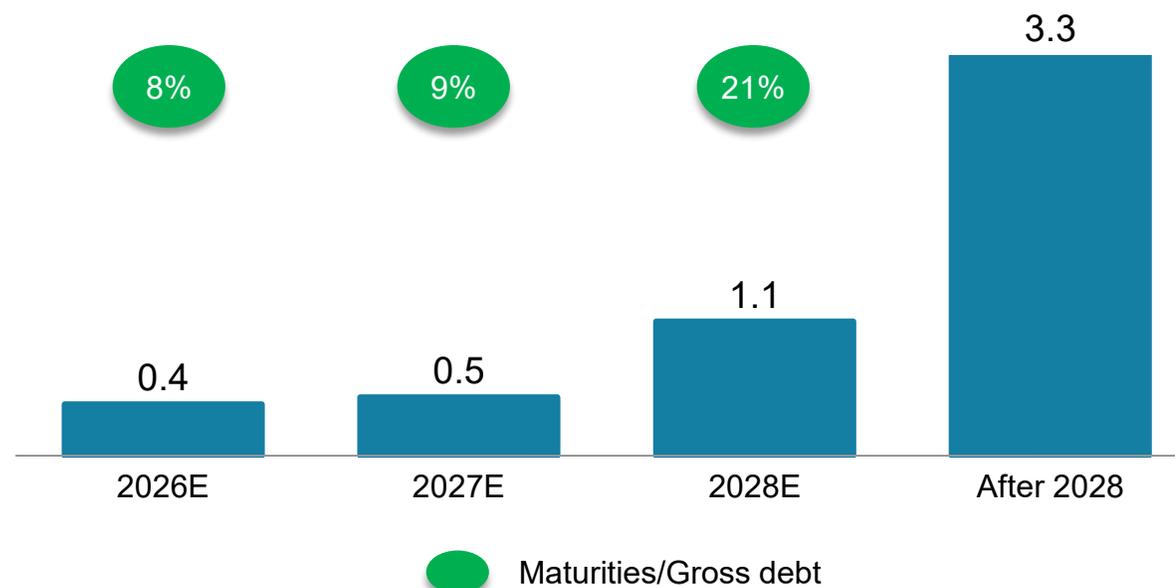
Solid and lower-risk debt structure, strengthening our sustainable value creation



Financial main ratios

	YE 2025	YE 2028E
Avg. term of debt (years)	~6	~6
Share of USD debt ¹	90%	91%
Share of fixed debt ¹	87%	91%
% Avg. cost of debt	~5%	~5%

Debt maturity by year² (USD bn)



1. Over gross debt; 2. As of December 31st 2025.

| 2026-28 Financial targets

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Strategic plan targets



	2026E	2027E	2028E
EBITDA (USD bn)	1.3-1.5	1.4-1.6	1.5-1.7
Net income (USD bn)	0.4-0.6	0.5-0.7	0.5-0.7
Dividend Payout (%)	Min 50%	Min 50%	Min 50%

| Closing remarks

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Enel Chile as a **unique, sustainable and value-driven utility**



1 **Integrated commercial strategy**, leveraging a **diversified** nationwide platform

2 **Disciplined capital and operating management** strengthening portfolio **flexibility** and **resilience**

3 A **strategic plan** anchored in **financial solidity** and a **balanced risk-return profile**

Optimizing risk-return profile while maximizing long-term value creation

Annexes

FY 2025 Results
& Strategic Plan 2026-28

March 2026



Macroeconomics and main assumptions

- ◆ Macroeconomics
- ◆ Commodities

FY 2025 results

- ◆ Hydrology outlook
- ◆ Asset location
- ◆ Networks business

Strategic Plan 2026-28

- ◆ Capex by business line
- ◆ Installed capacity and production
- ◆ Operational Key Figures

Enel Chile corporate information

- ◆ Credit rating
- ◆ Organization structure
- ◆ Management
- ◆ Corporate governance structure
- ◆ Board composition

Macroeconomics and main assumptions



Macroeconomics

GDP
(%)

2024	2025	2026E	2027E	2028E
2.6	2.6	2.7	2.7	2.4

CPI
(%)

2024	2025	2026E	2027E	2028E
3.9	4.5	3.1	3.0	3.0

Foreign exchange YE
(CLP/USD)

2024	2025	2026E	2027E	2028E
944	950	926	927	930

Commodities

Henry Hub
(USD/MMBtu)

2024	2025	2026E	2027E	2028E
2.3	3.4	4.3	4.3	4.2

Brent
(USD/bbl)

2024	2025	2026E	2027E	2028E
81	69	68	71	73

Q4 Profit & Loss (USD mn)



	Q4 2025	Q4 2024	Δ qoq
Adjusted EBITDA ¹	469	417	+13%
Reported EBITDA	469	(240)	+3x
D&A	(113)	(76)	+49%
Bad Debt	(11)	(4)	+3x
Impairment	-	(36)	-100%
Reported EBIT	345	(356)	+2x
Financial expenses	(80)	(51)	+56%
Other non-financial result	8	2	+5x
Reported EBT	274	(406)	+2x
Income taxes	(73)	119	-161%
Minorities	(15)	(6)	+137%
Reported Group Net Income	186	(292)	+2x
Adjusted Group Net Income ¹	186	176	+6%



1. Q4 2024 figures exclude the negative effect of the functional currency: EBITDA: 657 USD mn and Net Income: 468 USD mn.

FY Profit & Loss (USD mn)



	FY 2025	FY 2024	Δ yoy
Adjusted EBITDA ¹	1,473	1,421	+4%
Reported EBITDA	1,473	764	+93%
D&A	(387)	(313)	+24%
Bad Debt	(39)	(20)	+98%
Impairment	(35)	(36)	-2%
Reported EBIT	1,011	395	+156%
Financial expenses	(237)	(164)	+44%
Other non-financial result	21	9	+141%
Reported EBT	795	239	+3x
Income taxes	(210)	(37)	+6x
Minorities	(47)	(49)	-3%
Reported Group Net Income	538	154	+3x
Adjusted Group Net Income ¹	538	622	-14%

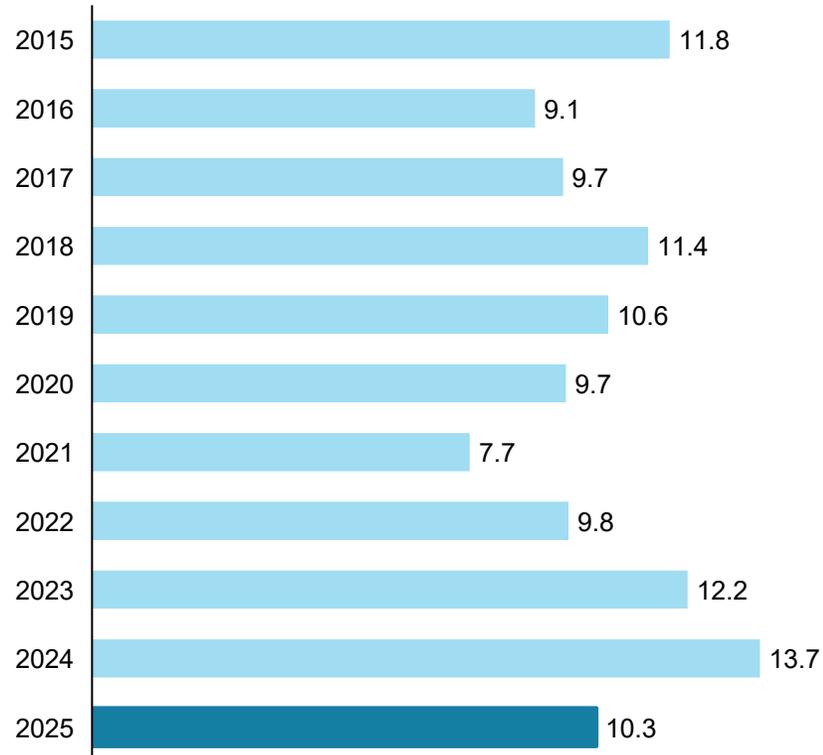


1. Q4 2024 figures exclude the negative effect of the functional currency: EBITDA: 657 USD mn and Net Income: 468 USD mn.

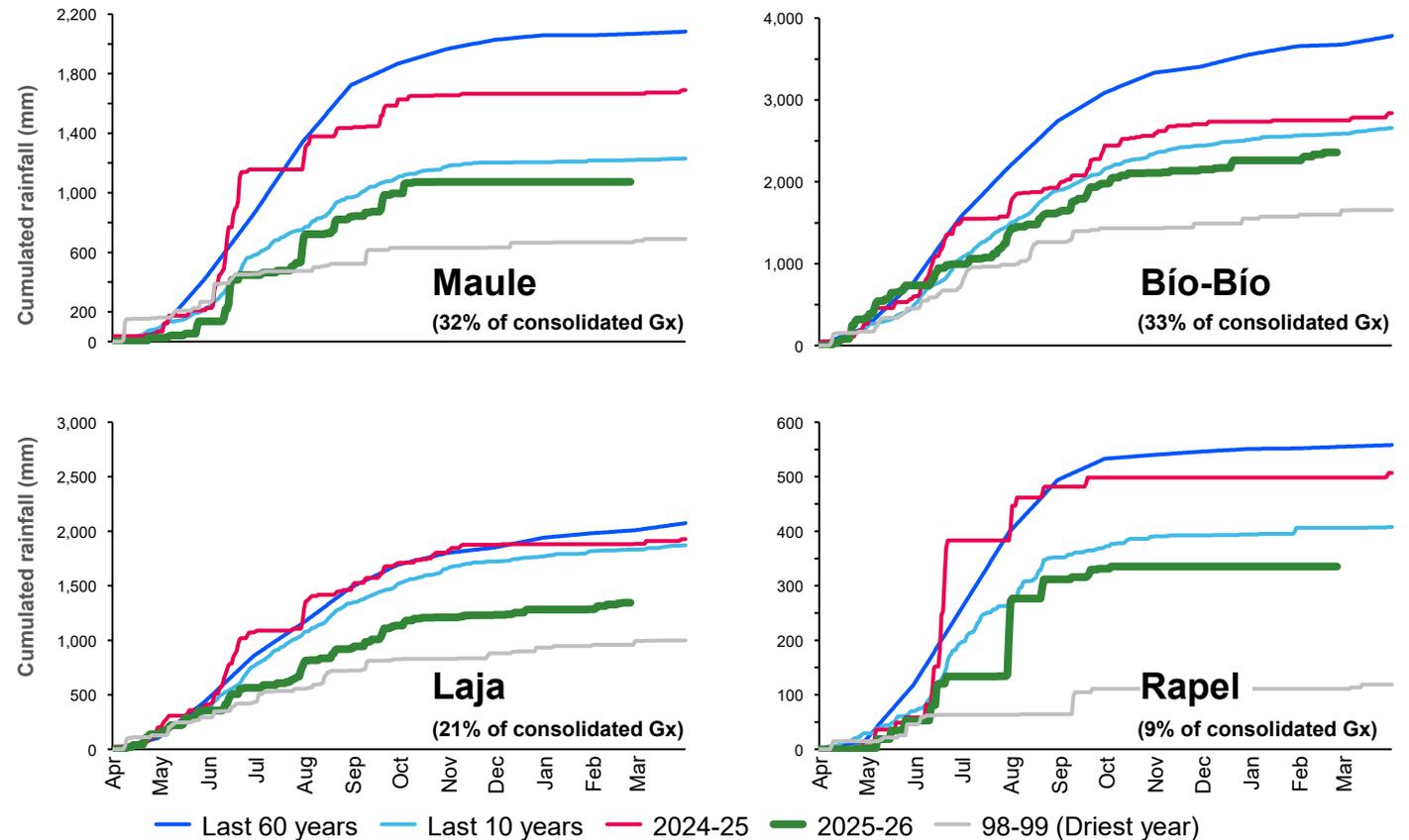
Hydrology outlook



Historic Enel Chile hydro generation (TWh)



Rainfall in our most relevant basins¹

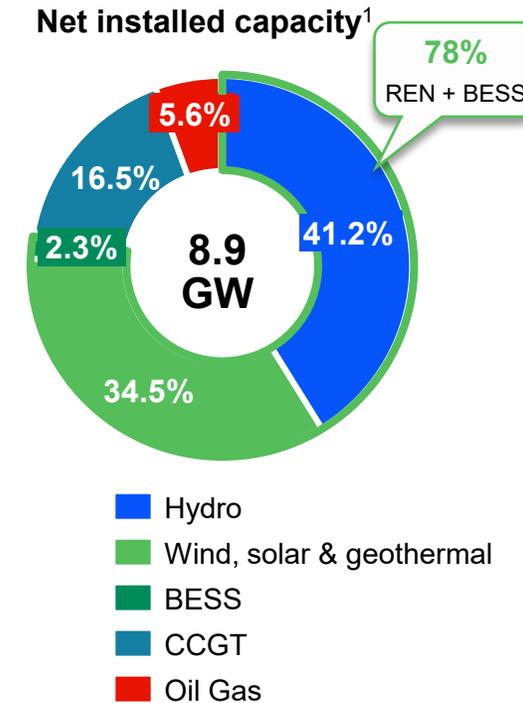


1. As of February 25, 2026.

Enel Chile is the largest Utility player in Chile in installed capacity and number of clients



	2025	Hydro	Solar	Wind	BESS	Geo	CCGT	O&G	Total
North Zone	Facilities (#)	1	16	7	-	2	1	2	29
	Net installed capacity (GW)	0.02	1.8	0.5	-	0.1	0.7	0.3	3.4
Center Zone	Facilities (#)	10	22	-	2	-	2	1	37
	Net installed capacity (GW)	1.5	0.3	-	0.1	-	0.8	0.2	2.9
South Zone	Facilities (#)	8	-	4	2	-	-	-	14
	Net installed capacity (GW)	2.1	-	0.4	0.1	-	-	-	2.6
Total net installed capacity (GW)		3.7	2.1	0.9	0.2	0.1	1.5	0.5	8.9



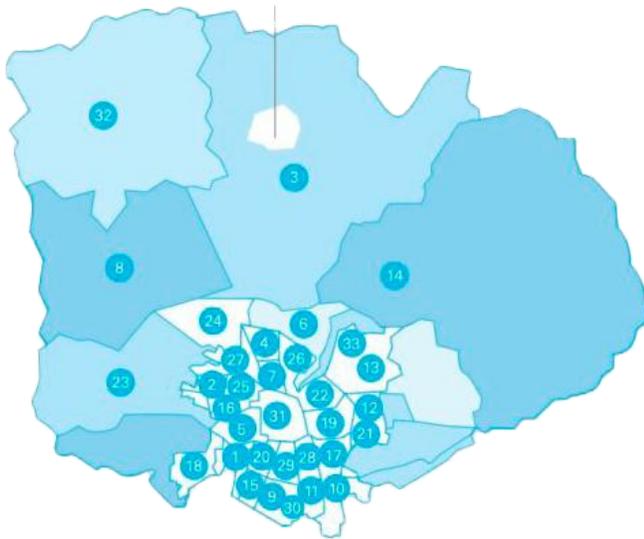
1. Net installed capacity as of December 2025.

Enel Chile - Networks' business

Overview

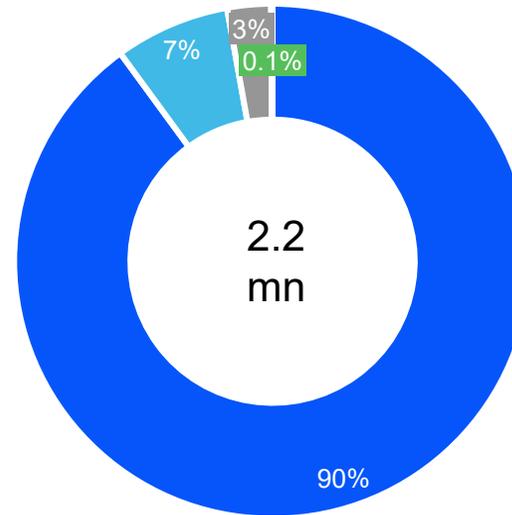


Concession area:
33 municipalities in the
metropolitan region

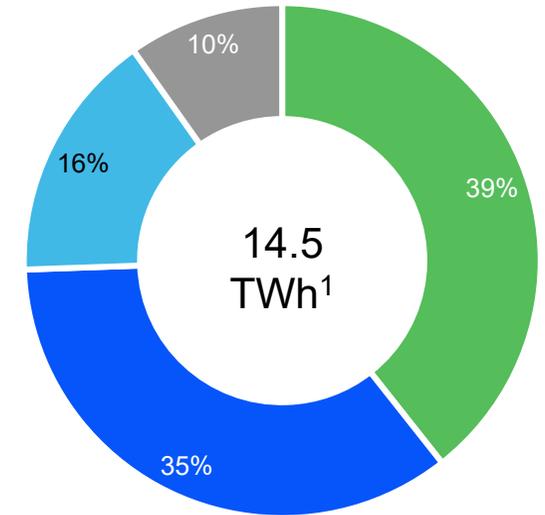


Market share 44%
in terms of energy sales in 2024

FY 2025 End users



FY 2025 Physical energy sales



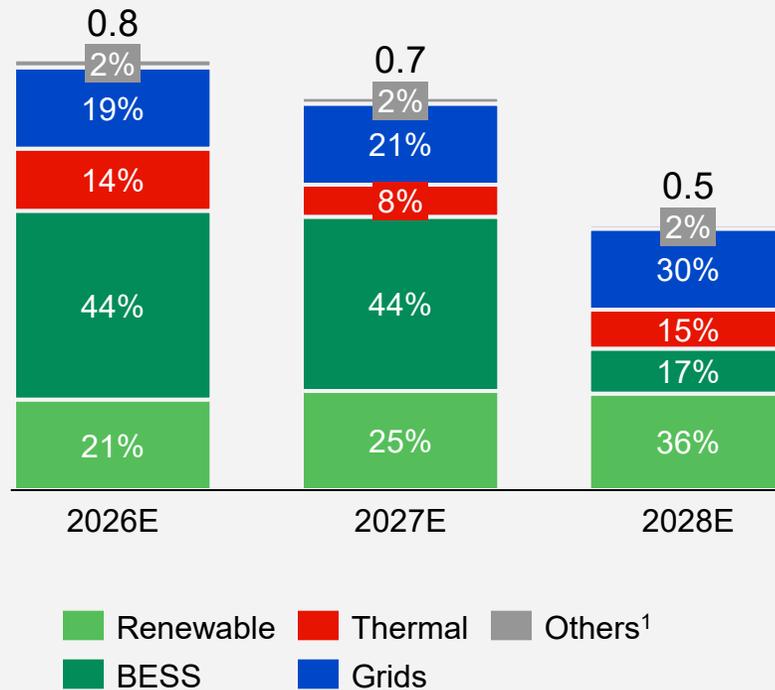
Residential Tolls
Commercial Industrial & Others

1. Includes physical energy sales within and outside the Enel Distribución concession area.

Capex by business lines



Capex 2026-28 allocation (USD bn)



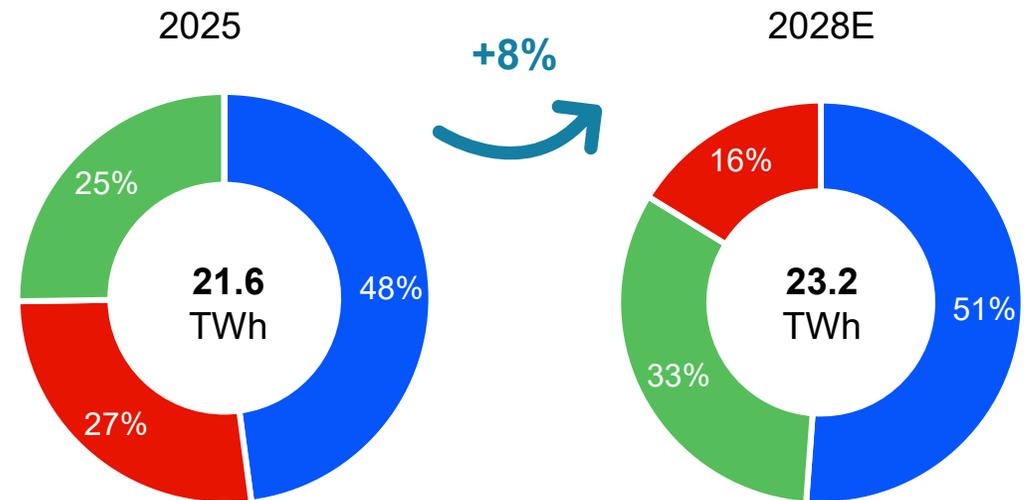
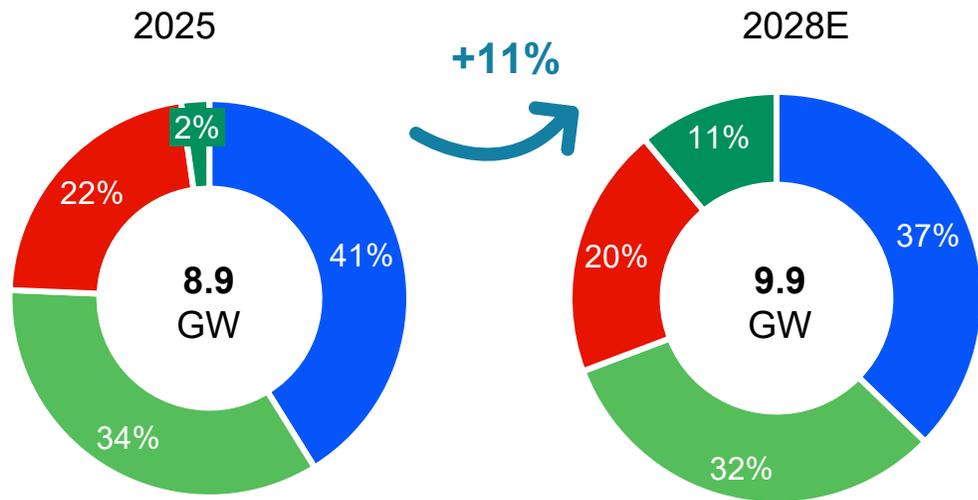
1. Others includes electrification, trading and services.

Installed capacity and production by technology



Net installed capacity

Net production



■ Hydro ■ Thermal ■ Wind, solar & geothermal ■ BESS

Main operative KPIs



	2025	2028E
 REN & BESS capacity (GW)	6.9	7.9
 REN & BESS capacity over total (%)	78%	80%
 GHG free production over total (%)	73%	84%
 Energy sold in Gx¹ (TWh)	30.0	32.0
 Energy distributed² (TWh)	14.4	15.3
 Network losses³ (%)	6.6%	5.7%
 Charging units^{4,5} (000 ¹)	3.2	6.0

1. Includes sales to regulated and free clients in the generation business; 2. Data only for Enel Distribución concession area; 3. Energy losses average LTM (Last Twelve Months); 4. Cumulative figures; 5. Public, private and served e-buses charging units.

Credit Rating - Enel Chile and Enel Generación Chile



International market

Enel Chile

Standard & Poor's

BBB Stable

Fitch Ratings

BBB+ Stable

Enel Generación

Standard & Poor's

BBB Stable

Fitch Ratings

BBB+ Stable



Chilean market

Enel Chile

Fitch Ratings

AA+(cl) Stable

Feller Rate

**AA(cl) Special
revision**

Enel Generación

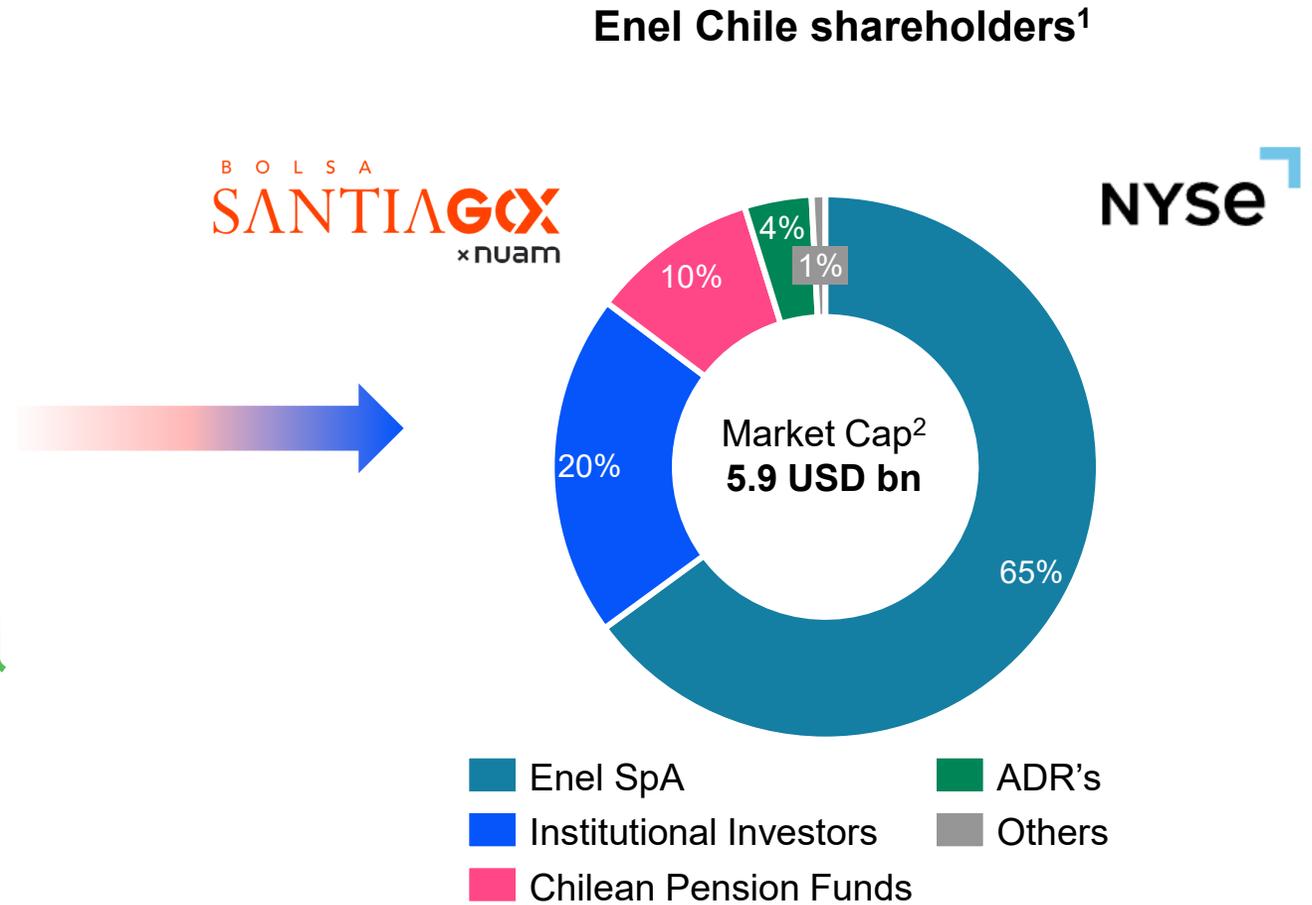
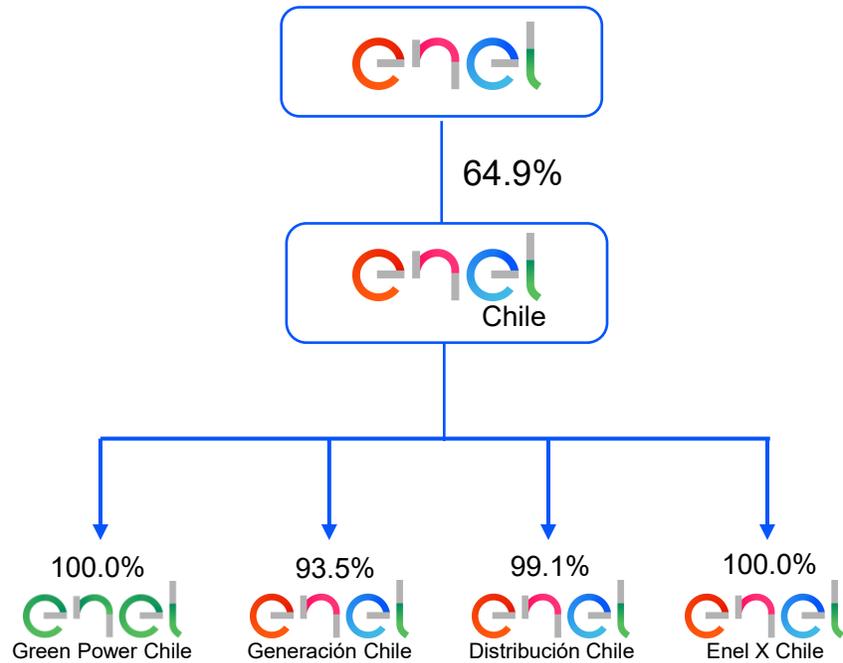
Fitch Ratings

AA+(cl) Stable

Feller Rate

AA (cl) Stable

Organization structure



1. As of December 31, 2025; 2. Market cap as of February 25, 2026.

Management of the Company



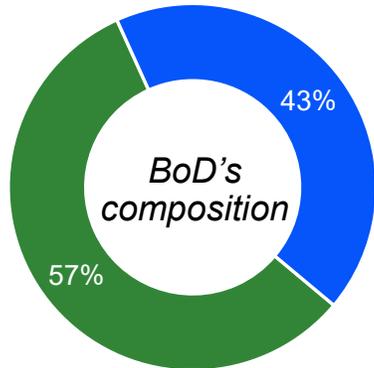
G. Palumbo		Chief Executive Officer	
S. Conticelli		Chief Financial Officer	
C. Navarrete		Deputy Chief Financial Officer	
L. Sánchez		People and Organization	
N. Fernández		Legal and Corporate Affairs (a.i)	
J. Díaz		Audit	
P. Urzúa		External Relations & Sustainability	
H. Valenzuela		Regulatory	

C. Henríquez		Procurement	
G. Grande		ICT	
M. Rinchi		Real Estate and General Services	
G. Palumbo		Security (a.i.)	
Karla Zapata (CEO)		Enel X Chile	
M. Galainena (CEO)		Enel Generación Chile	
M. Hodor (CEO)		Enel Distribución Chile	
A. Hott (Energy & Commodity Mgmt.)		Enel Generación Chile	

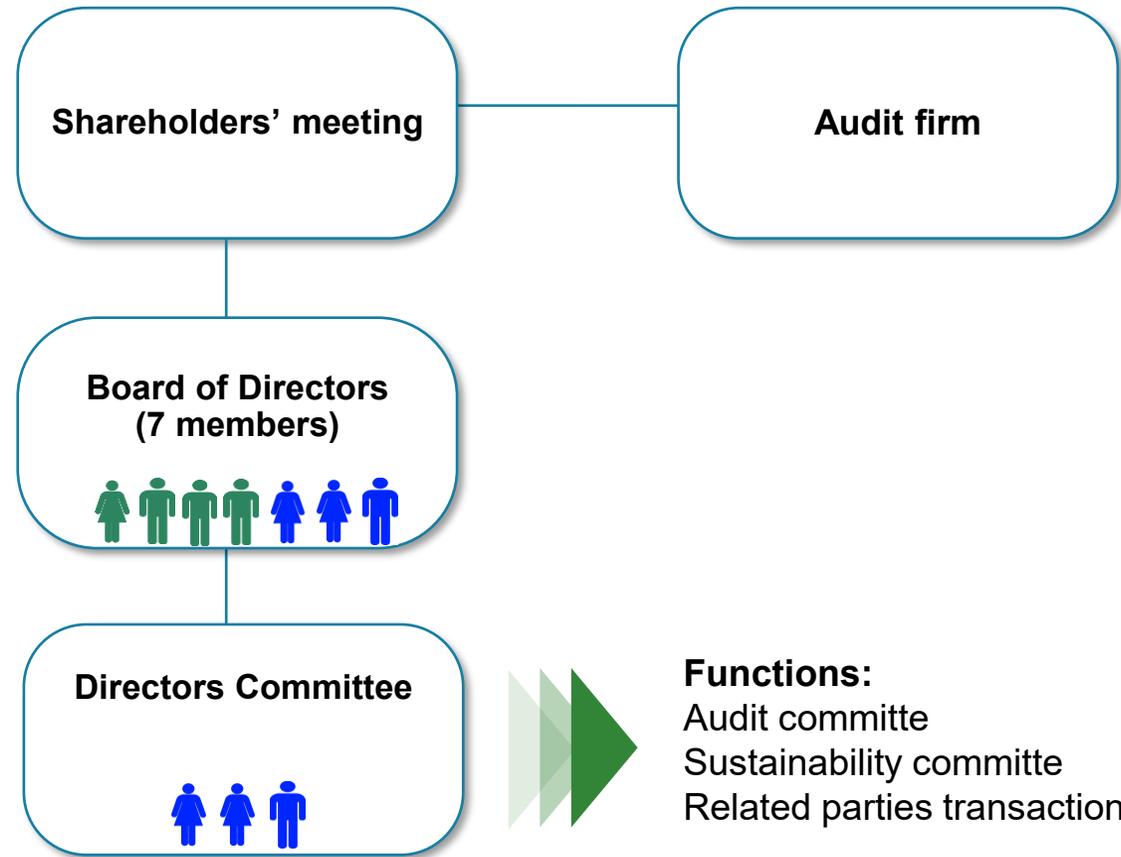
■ Enel Chile's main executives

■ Enel Chile's subsidiaries

Corporate governance structure¹



■ Executive of Enel SpA ■ Independent



1. As of December 31, 2025.

Board composition



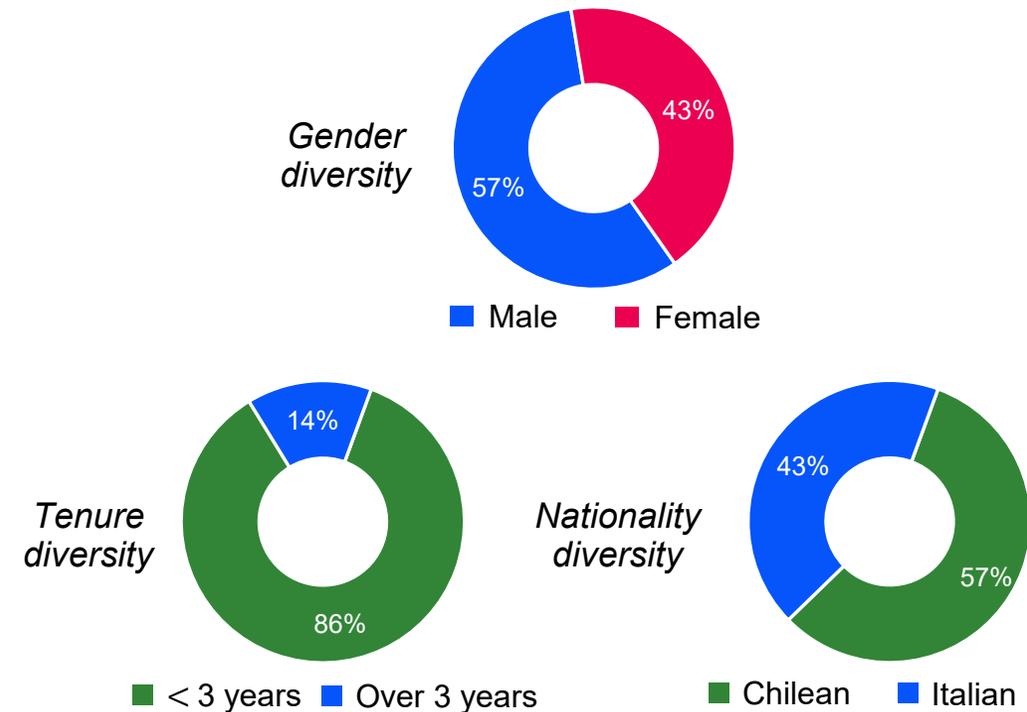
Board of Directors

	Marcelo Castillo	Chairman
	Rodolfo Avogadro	Director
	Salvatore Bernabei	Director
	Valentina de Cesare	Director
	María Teresa Vial ¹	Directors' Committee (C) Director
	Gina Ocqueteau ^{1,2}	Directors' Committee Director
	Pablo Cruz ^{1,2}	Directors' Committee Director

■ Executive of Enel SpA

■ Independent

Board of Directors' diversity³



1. Independent Director under the U.S. law; 2. Independent Director under the Chilean law; 3. As of December 31, 2025.

Policies, principles and codes



Ethics, Integrity, Human Rights, and Diversity

- [Ethical code](#)
- [Zero Tolerance Plan for Corruption](#)
- [Global Compliance Program on Corporate Criminal Liability](#)
- [Criminal Risk Prevention Model](#)
- [Compliance Program for Free Competition Regulations](#)
- [Human Rights Policy](#)
- [Diversity Policy](#)
- [Privacy and data protection policy](#)

Corporate Governance:

- [Corporate Governance practices](#)
- [Action protocol in dealing with public officials and public authorities](#)
- [Protocol of acceptance and offering of gifts, presents, and favors](#)
- [Induction procedure for new Directors](#)
- [Procedure for permanent training and continuous improvement of the Board of Directors](#)
- [Information procedure for shareholders about the background of candidates for Director](#)
- [Related-party transactions policy](#)
- [Risk control And management policy Enel Chile](#)
- [Tax transparency and reporting](#)
- [Engagement policy](#)
- [Manual for the management of information of interest to the market](#)
- [Incentive-based Compensation Policy](#)

Sustainability:

- [Sustainability and Community Relations Policy](#)
- [Environmental policy](#)
- [Biodiversity conservation](#)

Glossary



Term	Definition
AGM	Annual General Meeting
ANAC	Spanish acronym for National Automotive Association of Chile
API2	Coal price reference indicator
BESS	Battery energy storage system
CAPEX	Capital Expenditures
CCGT	Combined cycle gas turbine
CEN	Spanish acronym for National Electricity Coordinator
CLP	Chilean pesos currency
COD	Commercial operation date assigned by the National Electricity Coordinator
CNE	Spanish acronym for Chilean National Energy Commission
CPI	Consumer price index
CSP	Spanish acronym for public service charge
DPS	Dividend per share
Dx	Distribution business
D&A	Depreciation and amortization
EBITDA	Earnings before interest, taxes, depreciation and amortization
EMS	Energy management system
FFO	Funds from operations
FX	Foreign exchange
GHG	GreenHouse Gas
GW	Gigawatt
Gx	Generation business
HH	Henry Hub (natural gas)
HPP	Hydro power plant
IEA	International Energy Agency

Term	Definition
KPI	Key performance indicator
LNG	Liquefied natural gas
LTM	Last twelve months
MPC	Spanish acronym for client protection mechanism
MW	Megawatt
NCRE	Non-conventional renewable energy
NG	Natural gas
PEC	Spanish acronym for stabilization energy mechanism
PELP	Spanish acronym for Long-term Energy Planning of the Minister of Energy
PMGD	Spanish acronym for small distributed generation means
PNP	Spanish acronym for average weighted nodal price
PPA	Power purchase agreement
REN	Renewable
SAIDI	System average interruption duration index
SAIFI	System average interruption frequency index
SDGMs	Small distributed generation means
SEC	Spanish acronym for Superintendence of Electricity and Fuels
SEN	Spanish acronym for National Electric System
SERNAC	Spanish acronym for National Consumer Service
TG	Spanish acronym for gas turbine
TWh	Terawatt hours
USD	United States dollar
VAD	Spanish acronym for value-added from distribution of electricity
VAT	Value-added tax
VNR	Spanish acronym for new replacement value of an optimized network

FY 2025 results & Strategic plan 2026-28

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FY 2025 results & Strategic plan 2026-28

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